





## FORWARD-LOOKING STATEMENTS

#### <u>Important note regarding forward-looking statements</u>:

Statements made in this presentation which are not purely historical are forward-looking statements, as defined in the Private Securities Litigation Reform Act of 1995. This includes any statements regarding management's plans, objectives, or goals for future operations, products or services, and forecasts of its revenues, earnings, or other measures of performance. Such forward-looking statements may be identified by the use of words such as "believe," "expect," "anticipate," "plan," "estimate," "should," "will," "intend," "outlook" or similar expressions. Forward-looking statements are based on current management expectations and, by their nature, are subject to risks and uncertainties. Actual results may differ materially from those contained in the forward-looking statements. Factors which may cause actual results to differ materially from those contained in such forward-looking statements include those identified in the Company's most recent Form 10-K and subsequent SEC filings. Such factors are incorporated herein by reference.

#### Trademarks:

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## **ASSOCIATED BANK FRANCHISE**



Serving over 1 million customers in over 100 communities across 8 states<sup>1</sup>

217 branches

Headquartered in Green Bay, Wisconsin

Third Quarter 2016

\$29 billion in assets

Largest bank headquartered in Wisconsin

\$1 billion revenue<sup>2</sup>

Over \$21 billion of deposits enhanced by extensive affinity programs







Deposits (%) and Branches

155 branches

26%

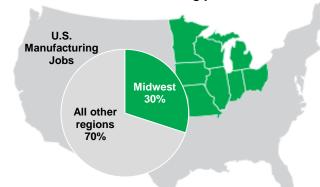


- 1 Retail banking locations in Wisconsin, Illinois and Minnesota and commercial financial offices in Indiana, Michigan, Missouri, Ohio, and Texas
- <sup>2</sup> Last twelve months ended September 30, 2016

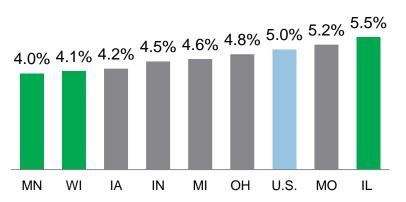
## ATTRACTIVE MIDWEST MARKETS

#### Large population base with a manufacturing-centric economy...

Midwest holds ~20% of the U.S. population<sup>1</sup> and ~30% of all U.S. manufacturing jobs<sup>2</sup>



Several Midwestern states have unemployment rates<sup>3</sup> below the national average



#### ...supporting a strong employment base with less volatile real estate markets

Midwest Commercial Real Estate Price Index is half as volatile<sup>4</sup> as the Northeast regional index

Midwest Home Price Index is half as volatile<sup>5</sup> as the national average

Eight of the top 10 cities by highest VantageScore<sup>6</sup> are in the Upper Midwest

<sup>&</sup>lt;sup>1</sup>–U.S. Census Bureau, Annual Estimates of the Resident Population, 2015

<sup>&</sup>lt;sup>2</sup> – U.S. Bureau of Labor Statistics, Manufacturing Industry Employees, seasonally adjusted, September 2016 (preliminary)

<sup>&</sup>lt;sup>3</sup> – U.S. Bureau of Labor Statistics, Unemployment Rates by State, seasonally adjusted, September 2016 (preliminary)

<sup>&</sup>lt;sup>4</sup> – CoStar U.S. Regional Quarterly Index – Equal Weighted, December 1999 – June 2016

<sup>&</sup>lt;sup>5</sup> – FHFA All Transactions Home Price Index, Q4 1999 – Q2 2016

<sup>&</sup>lt;sup>6</sup> – Experian, 2015 State of Credit report, VantageScore registered trademark

## **EVOLVING DELIVERY MODEL**

#### LESS BRANCH CENTRIC; MORE MOBILE AND ENHANCED 24/7 ACCESS



Deposits ~50% from 2007

Branches ~30% from 2007

Completed extensive branch revitalization & modernization 2012—2015

Third quarter 2016

over 55%
of all deposit and
withdrawal activity<sup>1</sup>
occurred
outside our branches

ATM transactions represent over 30% of all deposit and withdrawal activity<sup>1</sup>

ATM deposit transactions

~400%

from first quarter 2012

Over 90% of our Corporate Banking customers' deposit activity<sup>1</sup> is executed via lockbox or remote deposit



Mobile banking is accessed by nearly 30% of our consumer deposit customers

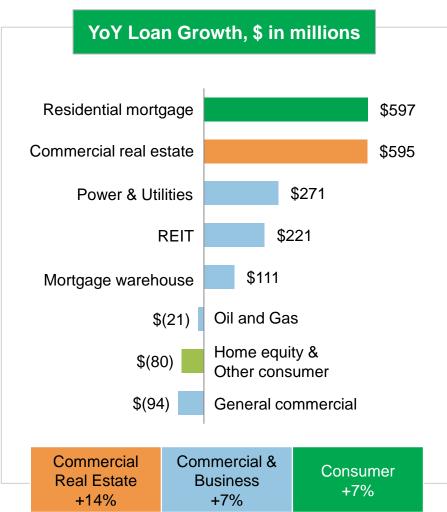
Mobile deposits

-50%

from third quarter 2015

# **LOAN PORTFOLIO TRENDS**





# **DEPOSIT PORTFOLIO TRENDS**

#### **Average Balances, \$ in billions**



3Q 2012 3Q 2013 3Q 2014 3Q 2015 3Q 2016

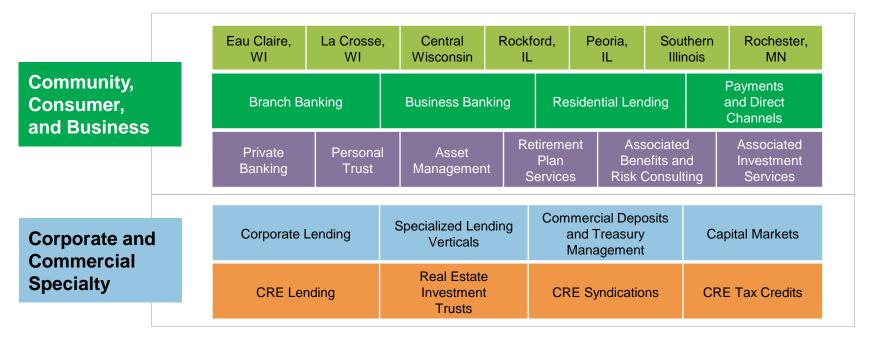
- Time deposits
- Interest-bearing demand
- Savings
- Noninterest-bearing demand

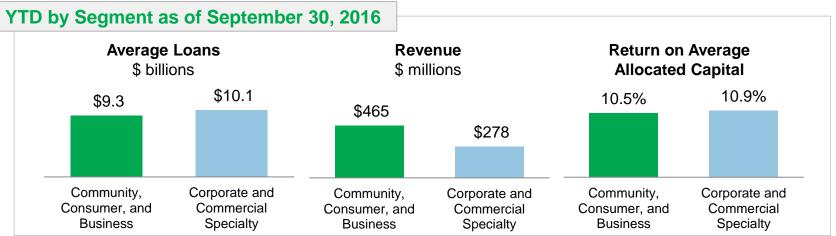
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ASB Deposit	t Highlights by F	ed Market <sup>1</sup>			
Largest Deposit Markets					
Milwaukee \$6.4 billion	Chicago \$4.2 billion	Green Bay \$2.0 billion			
Fastest Growing Markets (Deposit Growth %)					
Stevens Point +35%	Beloit-Janesville +32%	Chicago +19%			
Leadership Markets by Position Rank					
#1	#2	#3			
Green Bay Wood County Shawano	Appleton Stevens Point Sturgeon Bay	Milwaukee Madison La Crosse			

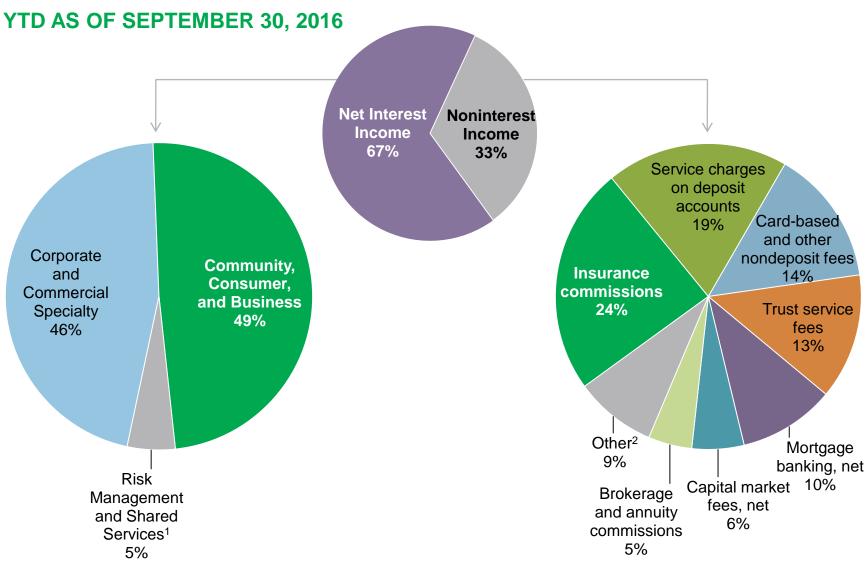
<sup>&</sup>lt;sup>1</sup> – FDIC 2016 U.S. Bank Branch Summary of Deposits; growth rates from June 30, 2015 to June 30, 2016

# **DIVERSE BUSINESS LINES**





## **BALANCED REVENUE STREAMS**

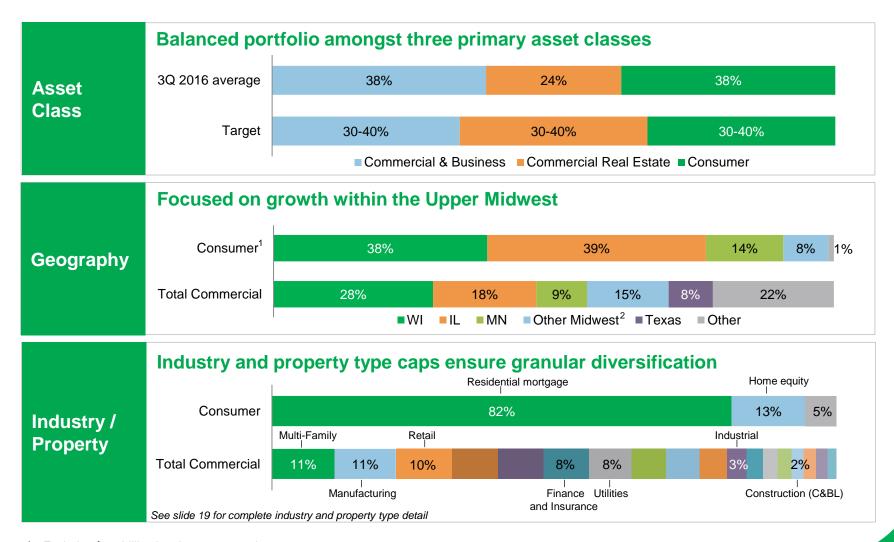


<sup>&</sup>lt;sup>1</sup> – Includes Corporate Risk Management, Credit Administration, Finance, Treasury, Operations and Technology, which are key shared functions

<sup>&</sup>lt;sup>2</sup> – Other includes Bank owned life insurance income; Asset gains (losses), net; Investment securities gains, net; and Other

## DISCIPLINED CREDIT APPROACH

#### INTERNAL PORTFOLIO MANAGEMENT LEADS TO PURPOSEFUL DIVERSIFICATION



<sup>1 –</sup> Excludes \$0.4 billion in other consumer loans

<sup>&</sup>lt;sup>2</sup> – Other Midwest includes Missouri, Indiana, Ohio, Michigan and Iowa

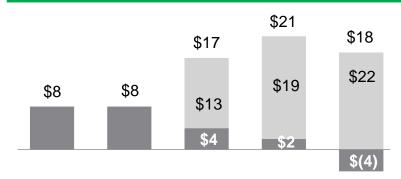
# **CREDIT QUALITY TRENDS**

(\$ IN MILLIONS)

#### **Potential Problem Loans** \$457 \$441 \$401 \$176 \$302 \$171 \$264 \$150 \$124 \$84 \$281 \$270 \$251 \$180 \$178

3Q 2015 4Q 2015 1Q 2016 2Q 2016 3Q 2016 Oil and Gas

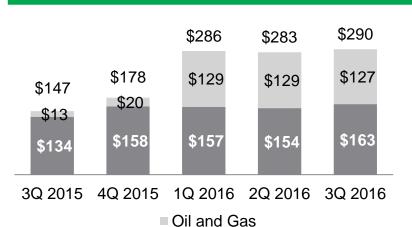
#### **Net Charge Offs (Recoveries)**



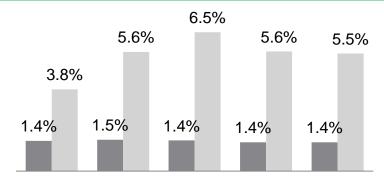
3Q 2015 4Q 2015 1Q 2016 2Q 2016 3Q 2016 

Oil and Gas

#### **Nonaccrual Loans**



#### Allowance to Total Loans / Oil and Gas Loans

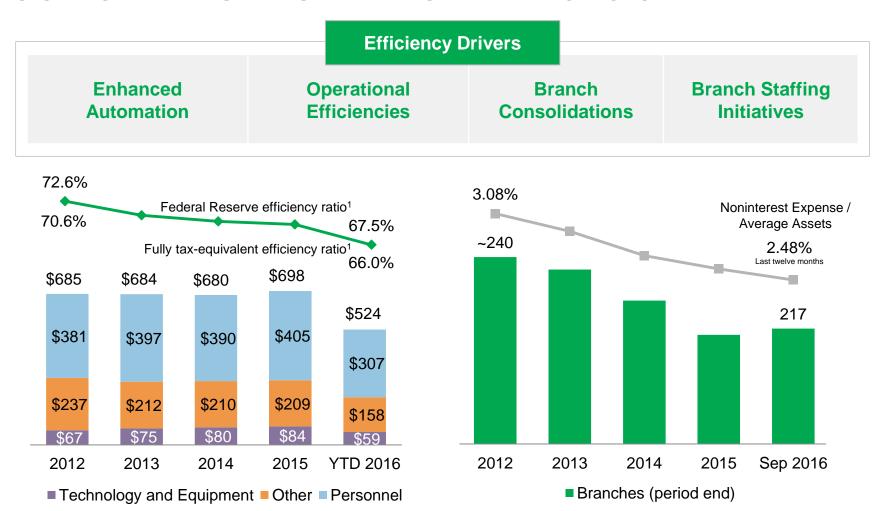


3Q 2015 4Q 2015 1Q 2016 2Q 2016 3Q 2016

- ALLL / Total Loans
- Oil and Gas ALLL / Oil and Gas Loans

## **EXPENSE CONTROL**

#### AUTOMATION AND INVESTMENTS ARE DRIVING BETTER EFFICIENCY OVER TIME



<sup>&</sup>lt;sup>1</sup> – The fully tax-equivalent efficiency ratio is a non-GAAP financial measure, which is defined by the Federal Reserve guidance as noninterest expense (which includes the provision for unfunded commitments), excluding other intangible amortization, divided by the sum of fully tax-equivalent net interest income plus noninterest income, excluding investment securities gains / losses, net. Please refer to the appendix for a reconciliation of this measure to "efficiency ratio" as defined by the Federal Reserve.

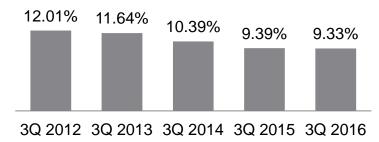
## PRUDENT CAPITAL MANAGEMENT







#### Common Equity Tier 1<sup>1</sup> Ratio



#### **Dividends per Common Share**

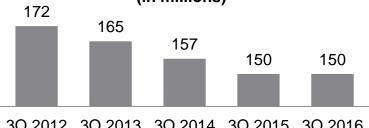


3Q 2012 3Q 2013 3Q 2014 3Q 2015 3Q 2016

#### **Tangible Book Value Per Share**



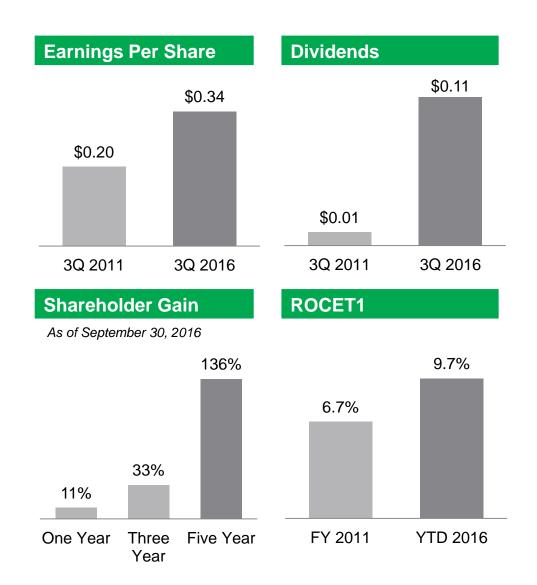
#### **Average Common Shares Outstanding Diluted** (in millions)



3Q 2012 3Q 2013 3Q 2014 3Q 2015 3Q 2016

<sup>1 -</sup> Beginning January 1, 2015, the regulatory capital requirements effective for the Corporation follow Basel III, subject to certain transition provisions, and introduced a new regulatory measure of CET1. Prior to 2015, the regulatory capital requirements effective for the Corporation followed the Capital Accord of the Basel Committee on Banking Supervision ("Basel I"). CET1 prior to the Basel III requirements was calculated as Tier 1 capital excluding qualifying perpetual preferred stock and qualifying trust preferred securities.

# **DELIVERING LONG TERM VALUE**





# **APPENDIX**



# **THIRD QUARTER 2016 RECAP**

**Enhanced** Customer **Experience**  Implemented WiFi and instant EMV chip card issuance capabilities in all branches

33% increase in mobile customer sign-ons year over year

**Disciplined** Credit **Approach** 

Balanced loan growth across commercial, CRE, and mortgage businesses year over year

**Organic Balance Sheet** Growth

Average deposits were up \$1.1 billion from the second quarter

On track to deliver high single digit annual average loan growth

**Expense** Control

Expenses in-line with prior quidance

Diverse **Business** Lines

Strong mortgage banking results

Record capital markets revenues in the third quarter

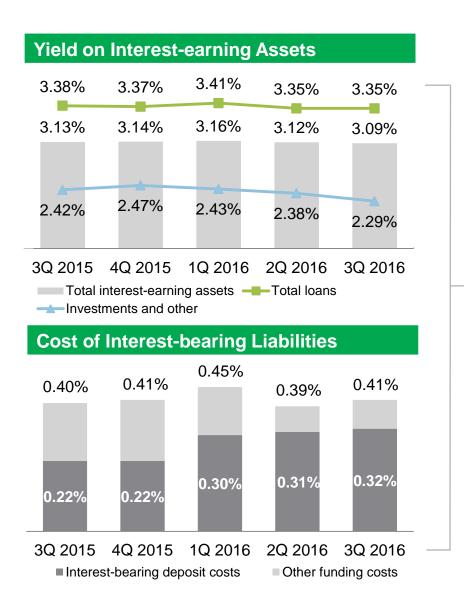
**Prudent Capital Management** 

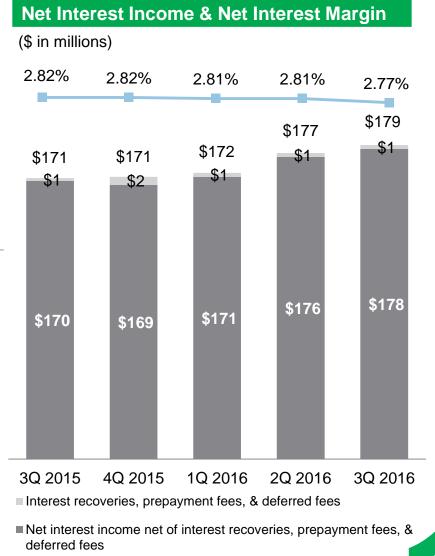
Return on average common equity Tier 1 (CET1) of 10.5%

Dividend payout ratio of 32%

Net income available to common equity of \$52 million, or \$0.34 per common share

## **NET INTEREST INCOME AND MARGIN TRENDS**

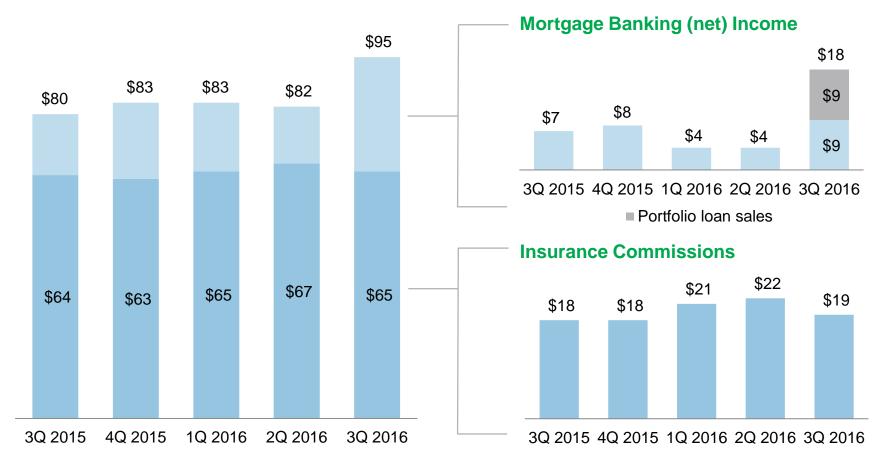




Net interest margin

## **NONINTEREST INCOME TRENDS**

(\$ IN MILLIONS)

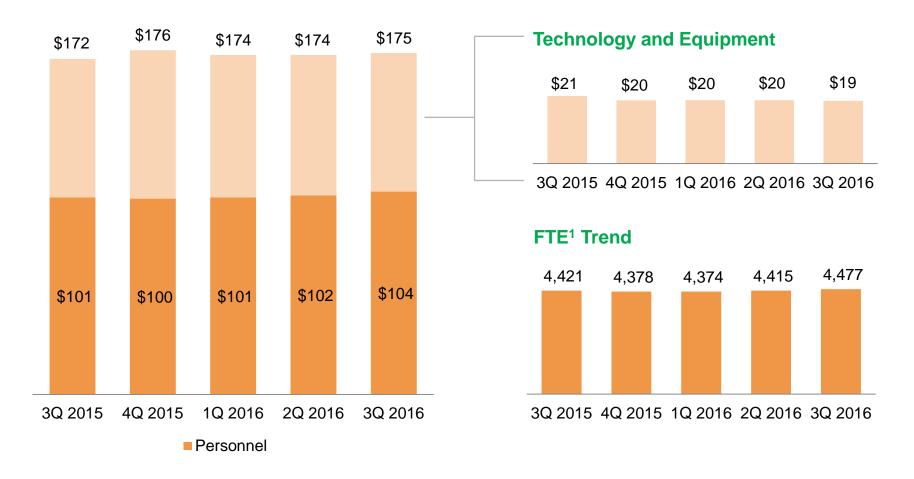


Sum of trust service fees, service charges on deposit accounts, card-based and other nondeposit fees, insurance commissions, and brokerage and annuity commissions



## NONINTEREST EXPENSE TRENDS

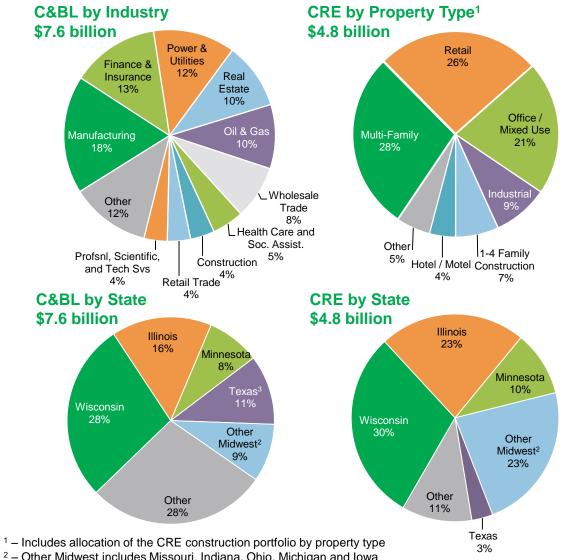
(\$ IN MILLIONS)

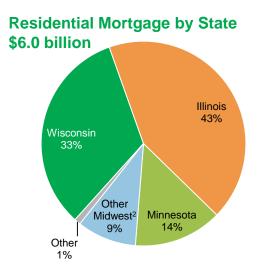


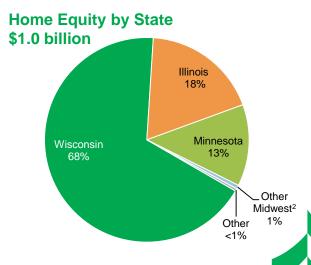
<sup>&</sup>lt;sup>1</sup> – FTE = Average full time equivalent employee

## LOANS BY INDUSTRY AND STATE

#### SEPTEMBER 2016 PERIOD END BALANCES





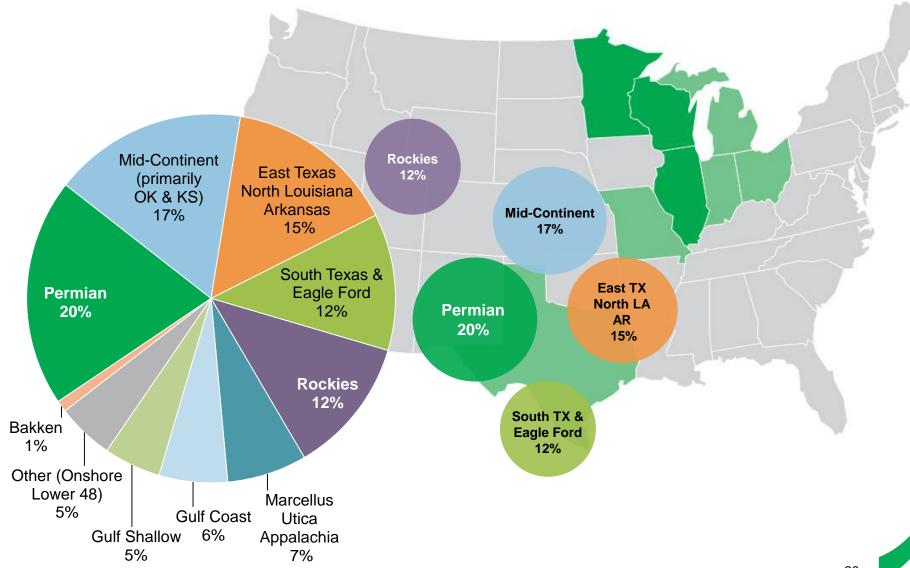


<sup>&</sup>lt;sup>2</sup> - Other Midwest includes Missouri, Indiana, Ohio, Michigan and Iowa

<sup>&</sup>lt;sup>3</sup> – Principally reflects the oil and gas portfolio

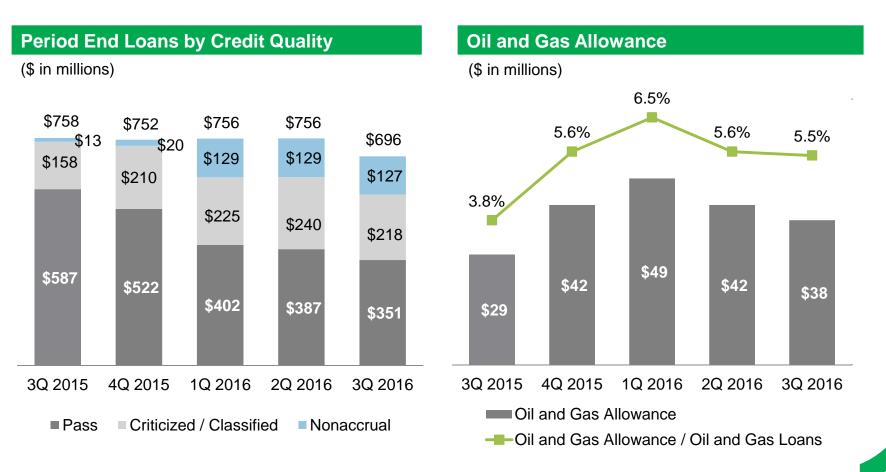
# OIL AND GAS PORTFOLIO BY GEOGRAPHY

**SEPTEMBER 2016 PERIOD END ESTIMATED EXPOSURE** 



## **OIL AND GAS UPDATE**

- Shared National Credit Review: 100% complete and results are fully reflected in 3Q 2016
- New business: Since 4Q 2015, we have funded 12 new credits with \$253 million of commitments and \$148 million of outstandings, representing 21% of the 9/30/16 outstandings



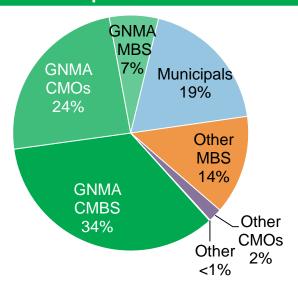
# HIGH QUALITY SECURITIES

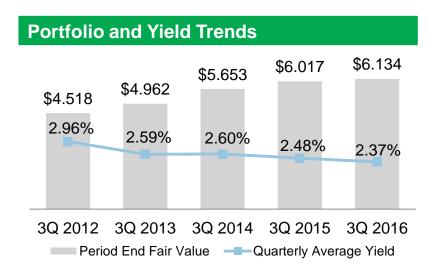
(\$ IN BILLIONS)

#### **Portfolio Detail**

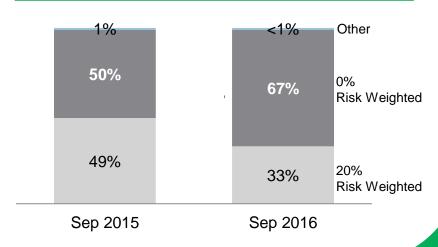
Investment Type	Amortized Cost		
GNMA CMBS	\$2.122	\$2.115	3.61
GNMA MBS & CMOs	1.884	1.899	3.92
Agency & Other MBS & CMOs	0.922	0.953	2.43
Municipals	1.129	1.161	5.69
Corporates & Other	0.005	0.005	2.21
Treasury	0.001	0.001	0.38
Strategic Portfolio	\$6.063	\$6.134	3.91
Membership Stock	0.140	0.140	
Total Portfolio	\$6.204	\$6.274	

#### **Fair Value Composition**





#### **Risk Weighting Profile**



# RECONCILIATION AND DEFINITIONS OF NON-GAAP ITEMS

Efficiency Ratio Reconciliation	2012	2013	2014	2015	YTD 2016
Federal Reserve efficiency ratio	72.62%	70.97%	70.26%	69.90%	67.51%
Fully tax-equivalent adjustment	(1.62)	(1.46)	(1.36)	(1.42)	(1.32)
Other intangible amortization	(0.44)	(0.42)	(0.38)	(0.30)	(0.20)
Fully tax-equivalent efficiency ratio	70.56%	69.09%	68.52%	68.18%	65.99%

The efficiency ratio as defined by the Federal Reserve guidance is noninterest expense (which includes the provision for unfunded commitments) divided by the sum of net interest income plus noninterest income, excluding investment securities gains / losses, net. The fully tax-equivalent efficiency ratio is noninterest expense (which includes the provision for unfunded commitments), excluding other intangible amortization, divided by the sum of fully tax-equivalent net interest income plus noninterest income, excluding investment securities gains / losses, net. Management believes the fully tax-equivalent efficiency ratio, which adjusts net interest income for the tax-favored status of certain loans and investment securities, to be the preferred industry measurement as it enhances the comparability of net interest income arising from taxable and tax-exempt sources.